

### 28.3 Service costs

Service costs came to €1,066.8 million, recording an increase of €5.6 million compared to the previous year, as shown in the next table:

(Amounts in thousands of euros)	<b>2014</b>	<b>% of revenue</b>	<b>2013</b>	<b>% of revenue</b>	<b>Change</b>
Consultancy and technical services	313,004	7.5%	186,408	5.7%	126,596
Fees to directors, statutory auditors and independent auditors	14,538	0.3%	8,723	0.3%	5,815
Employee travel expenses	16,501	0.4%	12,554	0.4%	3,947
Maintenance and testing	16,512	0.4%	16,687	0.5%	(175)
Transport and customs	133,092	3.2%	112,329	3.4%	20,763
Insurance	39,113	0.9%	28,020	0.9%	11,093
Reversal of consortia costs	319,173	7.6%	434,513	13.3%	(115,340)
Rent and leases	95,907	2.3%	75,067	2.3%	20,840
Charge backs	989	0.0%	2,920	0.1%	(1,931)
Lease payments and expenses	532	0.0%	95	0.0%	437
Trade expenses	5,742	0.1%	4,623	0.1%	1,119
Other	111,711	2.7%	190,486	5.8%	(78,775)
<b>Total cost of services</b>	<b>1,066,814</b>	<b>25.4%</b>	<b>1,072,425</b>	<b>32.9%</b>	<b>(5,611)</b>

## Consolidated financial statements at December 31, 2014

“Other” fell €78.8 million compared to 2013, including approximately €24 million of costs for seconded personnel, €7 million attributed to Joint Operations, and the remainder relating mainly to costs for utilities, security and food and board.

The item “Consultancy and technical services” increased €126.6 million on last year, and mainly consist of costs for the design and construction work carried out by the project companies and the costs for legal and administrative services. The latter services, unlike the first ones, registered a decrease, as shown in the table below:

(Amounts in thousands of euros)	<b>2014</b>	<b>% of revenue</b>	<b>2013</b>	<b>% of revenue</b>	<b>Change</b>
Design and engineering consulting	252,788	6.0%	66,545	2.0%	186,243
Legal, administrative and other services	44,163	1.1%	111,926	3.4%	(67,763)
Testing	2,961	0.1%	1,675	0.1%	1,286
Construction	13,092	0.3%	6,262	0.2%	6,830
<b>Total</b>	<b>313,004</b>	<b>7.5%</b>	<b>186,408</b>	<b>5.7%</b>	<b>126,596</b>